



GSSB Global
Sustainability
Standards Board

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Item 03 – Rough draft of *GRI XXX: Taxes and Payments to Governments [201X]*

For GSSB review and feedback

Date	11 September 2018
Meeting	25-26 September 2018
Project	Disclosures on tax and payments to government
Description	This paper sets out the rough draft of a Taxes and Payments to Governments Standard, for the review and feedback of the GSSB. A list of defined terms is included in the Annex.

This document has been prepared by the GRI Standards Division. It is provided as a convenience to observers at meetings of the Global Sustainability Standards Board (GSSB), to assist them in following the Board's discussion. It does not represent an official position of the GSSB. Board positions are set out in the GRI Sustainability Reporting Standards. The GSSB is the independent standard-setting body of GRI. For more information visit www.globalreporting.org.

1 Background

2 The GSSB initiated a project to develop new disclosures related to tax and payments to
3 governments, which will be considered for incorporation into the GRI Standards. In line with the
4 [GSSB's Due Process Protocol](#), a multi-stakeholder Technical Committee (hereafter 'TC') has been
5 formed to develop and recommend draft disclosures related to tax and payments to government.

6 Since January 2018, the Technical Committee has convened six virtual meetings and one intensive,
7 two-day workshop.

8 This paper sets out the rough draft of a Taxes and Payments to Governments Standard as developed
9 by the TC to date, for the review and feedback of the GSSB.

10 This draft has been the subject of a stakeholder peer review throughout July and August. 30
11 organizations participated directly in this peer review, 13 via a webinar session and the other 17
12 providing direct verbal or written feedback. Approximately a third of those engaged represent the
13 business constituency.

14 The draft Standard set out in this paper is the version that was circulated for peer review and does
15 not incorporate any additional changes. As such, it is preliminary and is subject to further work by
16 the TC during September and October in response to feedback collected during the peer review, as
17 well as feedback from the GSSB.

18 This working draft is shared with the GSSB for their initial feedback and discussion.

19 The public comment draft is expected to be submitted to the GSSB on 25 October 2018, and
20 subsequently released for a 90-day public comment period in mid-November 2018.

21 *Overview of the draft Standard*

22 The draft Standard consists of five disclosures, three management approach disclosures and two
23 topic-specific disclosures:

24 Management approach disclosures

- 25 ○ Disclosure XXX-1 Approach to taxes and payments to governments
- 26 ○ Disclosure XXX-2 Tax governance, control, and risk management
- 27 ○ Disclosure XXX-3 Stakeholder engagement and management of concerns

28 Topic-specific disclosures

- 29 ○ Disclosure XXX- 4 Entities and activities by tax jurisdiction
- 30 ○ Disclosure XXX- 5 Country-by-country reporting

31 The management approach disclosures, which are focused on tax strategy, governance, control, risk,
32 and stakeholder engagement, are intended to provide insight into how the reporting organization
33 balances tax compliance with regulations, business concerns regarding taxes and payments to
34 governments and ethical, societal, and sustainability-related expectations.

35 The topic-specific disclosures are focused on country-by-country reporting of taxes and payments to
36 governments. Country-by-country reporting is the reporting of financial and economic data and the
37 payments to governments made by the organization on a tax jurisdiction-by-jurisdiction basis. This
38 assists stakeholders in understanding an organization’s scale of activity and its corresponding
39 approach to taxes and payments to governments across the tax jurisdictions in which it operates. It
40 also provides insight into the reputational and financial risks inherent in an organization’s
41 transactions.

42 *GSSB feedback requested*

43 The GSSB is asked to flag any concerns with the proposed contents, including any feedback on
44 whether the draft Standard is clear, feasible, complete and relevant.

45

DRAFT

46 **GRI [XXX]: Taxes and Payments to**
47 **Governments [201X]**

48

49

50 *Draft Standard provided to stakeholders for the*
51 *purpose of peer review.*

52 *July & August 2018*

53

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<p>Responsibility</p>	<p>This Standard is issued by the Global Sustainability Standards Board (GSSB). Any feedback on the GRI Standards can be submitted to standards@globalreporting.org for the consideration of the GSSB.</p>
<p>Scope</p>	<p><i>GRI XXX: Taxes and Payments to Governments</i> sets out reporting requirements on the topic of taxes and payments to governments. This Standard can be used by an organization of any size, type, sector or geographic location that wants to report on its impacts related to this topic.</p>
<p>Normative references</p>	<p>This Standard is to be used together with the most recent versions of the following documents.</p> <p><i>GRI 101: Foundation</i> <i>GRI 103: Management Approach</i> <i>GRI Standards Glossary</i></p> <p>In the text of this Standard, terms defined in the Glossary are <u>underlined</u>.</p>
<p>Effective date</p>	<p>This Standard is effective for reports or other materials published on or after [XXX]. Earlier adoption is encouraged.</p>
<p>Note: This document includes hyperlinks to other Standards. In most browsers, using ‘ctrl’ + click will open external links in a new browser window. After clicking on a link, use ‘alt’ + left arrow to return to the previous view.</p>	

Introduction

75

A. Overview

77 This Standard is part of the set of GRI
78 Sustainability Reporting Standards (GRI
79 Standards). These Standards are designed to
80 be used by organizations to report about
81 their impacts on the economy, the
82 environment, and society.

83 The GRI Standards are structured as a set of
84 interrelated, modular standards. The full set can
85 be downloaded at
86 www.globalreporting.org/standards/.

87 There are three universal Standards that apply
88 to every organization preparing a sustainability
89 report:

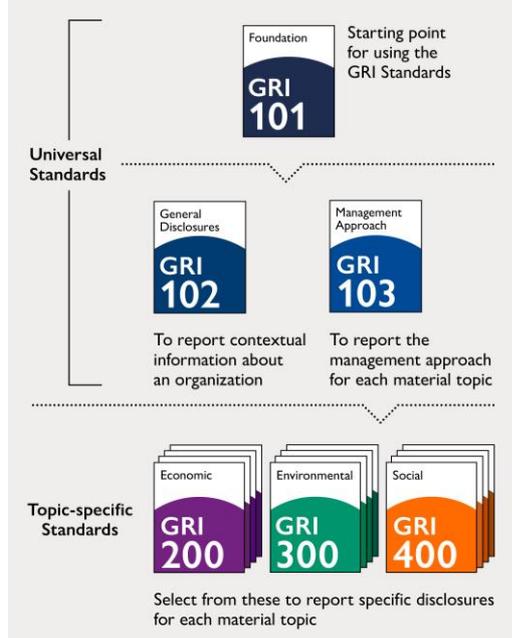
90 *GRI 101: Foundation*

91 *GRI 102: General Disclosures*

92 *GRI 103: Management Approach*

GRI 101: Foundation is the starting point for using the GRI Standards. It has essential information on how to use and reference the Standards.

93 **Figure I** Overview of the set of GRI Standards



94 An organization then selects from the set of
95 topic-specific GRI Standards for reporting on
96 its material topics. These Standards are
97 organized into three series: 200 (Economic
98 topics), 300 (Environmental topics) and 400
99 (Social topics).

100 Each topic Standard includes disclosures
101 specific to that topic, and is designed to be
102 used together with *GRI 103: Management
103 Approach*, which is used to report the
104 management approach for the topic.

GRI XXX: Tax and Payments to Governments is a topic-specific GRI Standard in the 200 series (Economic topics).

B. Using the GRI Standards and making claims

107 There are two basic approaches for using the
108 GRI Standards. For each way of using the
109 Standards there is a corresponding claim, or
110 statement of use, which an organization is
111 required to include in any published materials.

112 1. The GRI Standards can be used as a set to
113 prepare a sustainability report that is in
114 accordance with the Standards. There are
115 two options for preparing a report in
116 accordance (Core or Comprehensive),
117 depending on the extent of disclosures
118 included in the report.

119 An organization preparing a report in
120 accordance with the GRI Standards uses
121 this Standard, *GRI [XXX]: Tax and Payments
122 to Governments*, if this is one of its material
123 topics.

124 2. Selected GRI Standards, or parts of their
125 content, can also be used to report specific
126 information, without preparing a report in
127 accordance with the Standards. Any
128 published materials that use the GRI
129 Standards in this way are to include a 'GRI-
130 referenced' claim.

See Section 3 of GRI 101: Foundation for more information on how to use the GRI Standards, and the specific claims that organizations are required to include in any published materials.

C. Requirements, recommendations and guidance

133 The GRI Standards include:

134 **Requirements.** These are mandatory
135 instructions. In the text, requirements are
136 presented in **bold font** and indicated with
137 the word 'shall'. Requirements are to be
138 read in the context of recommendations
139 and guidance; however, an organization is
140 not required to comply with
141 recommendations or guidance in order to
142 claim that a report has been prepared in
143 accordance with the Standards.

144 **Recommendations.** These are cases where
145 a particular course of action is encouraged,
146 but not required. In the text, the word
147 'should' indicates a recommendation.

148 **Guidance.** These sections include
149 background information, explanations and
150 examples to help organizations better
151 understand the requirements.

152 An organization is required to comply with all
153 applicable requirements in order to claim that
154 its report has been prepared in accordance
155 with the GRI Standards. See *GRI 101: Foundation*
156 for more information.

157 D. Background context

158 In the context of the GRI Standards, the
159 economic dimension of sustainability concerns
160 an organization's impacts on the economic
161 conditions of its stakeholders, and on
162 economic systems at local, national, and global
163 levels.

164 The Standards in the Economic series (200)
165 address the flow of capital among different
166 stakeholders, and the main economic impacts
167 of an organization throughout society.

168 *GRI [XXX]* addresses the topic of taxes and
169 payments to governments.

170 Taxes and payments to governments are
171 important sources of government revenue.
172 They finance vital social and economic
173 infrastructure and public services.

174 Taxes provide a means to fairly distribute
175 wealth, as well as social cost. There is a
176 fundamental obligation to comply with tax
177 legislation and a stakeholder expectation that
178 organizations are responsible in their tax
179 practices.

180 Corporate income tax reflects that
181 profitability is reliant on many factors external
182 to the organization, including access to
183 markets, use of public infrastructure, the
184 availability of human capital and a public
185 administration.

186 If a tax-payer seeks to minimize their
187 obligation in a particular place, they may be
188 depriving local governments of important
189 income leading to a reduction in public
190 investment in infrastructure and services, an
191 increase in the level of debt assumed by that
192 government or, at the very least, shifting the
193 tax burden to other stakeholders.

194 Perceptions of tax-avoidance may also
195 undermine compliance more broadly,
196 encouraging behavior on the basis of the 'need
197 to compete' and potentially increasing costs
198 associated with regulation and enforcement.

199 Similarly, an effective tax system underpins an
200 inclusive and stable economy. Taxes and other
201 payments to governments can serve as
202 incentives to change behavior and help create
203 conditions to encourage investment and
204 stimulate economic activity.

205 The relative size and allocation of taxes and
206 payments to governments are key to the fiscal
207 policy of most governments, and to the
208 macroeconomic stability of an economy over
209 time.

210 Organizational information related to taxes
211 and payments to governments has generally
212 been limited, apart from disclosures in certain
213 sectors based on voluntary guidelines and
214 mandated by regulations in a few jurisdictions.

215 Good public policy making calls for all
216 stakeholders to have equal access to quality
217 information. Given the low level of
218 transparency and complex technical nature of
219 information on taxes and payments to
220 governments historically, discussion on this
221 topic has been perceived as inaccessible by
222 many stakeholders. Increased transparency
223 will enable more informed public debate and
224 create a context for the development of more
225 desirable tax policy outcomes from societal
226 perspective.

227 This Standard sets out disclosures related to
228 tax strategy, governance, control, risk, and
229 stakeholder engagement, as well as country-
230 by-country reporting of income, taxes, and
231 business activities.

232 *Country-by-Country Reporting*

233 Country-by-country reporting of taxes and
234 payments to governments is the reporting of
235 financial and economic data and the payments
236 to governments made by the organization on a
237 tax jurisdiction-by-jurisdiction basis.

238 Country-by-country reporting can help
239 stakeholders understand the reputational and
240 financial risks inherent in an organization's
241 transactions. It also provides insight into an
242 organization's scale of activity and its approach
243 to taxes and payments to governments across
244 the tax jurisdictions in which it operates.

245 GRI XXX: Taxes and Payments to 246 Governments

247 This Standard includes disclosures on the management approach and topic-specific disclosures.
248 These are set out in the Standard as follows:

- 249 • Management approach disclosures (this section references GRI 103)
 - 250 ○ Disclosure XXX-1 Approach to taxes and payments to governments
 - 251 ○ Disclosure XXX-2 Tax governance, control, and risk management
 - 252 ○ Disclosure XXX-3 Stakeholder engagement and management of concerns
- 253 • Topic-specific disclosures
 - 254 ○ Disclosure XXX- 4 Entities and activities by tax jurisdiction
 - 255 ○ Disclosure XXX- 5 Country-by-country reporting

256 Disclosure of the local entities that constitute an organization and the primary activities of that
257 organization by tax jurisdiction provides the essential context needed to understand its country-
258 by-country reporting. For this reason, the reporting organization is expected to report on both
259 topic-specific disclosures of GRI [XXX].

260 Unless otherwise specified an organization is expected to compile information for these
261 disclosures using figures consistent with its audited financial statements¹ or with the financial
262 information that the organization has filed on public record.

¹ Audited financial statement refers to the audited consolidated financial statement of the organization.

263 **1 Management approach disclosures**

264 Management approach disclosures are a narrative explanation of how an organization manages a
265 material topic, the associated impacts, and stakeholders’ reasonable expectations and interests.
266 Any organization that claims its report has been prepared in accordance with the GRI Standards
267 is required to report on its management approach for every material topic.

268 An organization reporting on the topic of taxes and payments to governments is required to
269 report its management approach for this topic using the disclosures in *GRI 103: Management*
270 *Approach* and the management approach disclosures in this section.

271 The disclosures in this section focus on how an organization approaches and manages its taxes
272 and payments to governments. This section is therefore designed to supplement – and not to
273 replace – the content in *GRI 103*

274 **Reporting requirements**

275 **1.1. The reporting organization shall report its management approach for**
276 **taxes and payments to governments using *GRI 103: Management***
277 ***Approach*.**

278 **1.2. When reporting its management approach using *GRI 103*, the**
279 **reporting organization shall report the following additional**
280 **information:**

281 **Disclosure XXX-I Approach to taxes and payments to governments**

282 **Reporting requirements**

Disclosure XXX-I

A description of the approach to taxes and payments to governments, including:

- a. whether the organization has a tax strategy and, if so, where this strategy may be read if publicly available;**
- b. the governance body or executive-level position within the organization that formally reviews and approves the tax strategy, and the frequency of this review;**
- c. how the tax strategy describes the approach to regulatory compliance;**
- d. how the tax strategy is linked to the business and sustainable development strategies of the organization and to the broader economic needs of the societies in which the organization operates.**

283

284 **Guidance**

285 *Background for Disclosure XXX-I*

286 An organization’s approach to taxes and payments to governments is often articulated in its tax
287 strategy, but it might also take the form of a policy, standards, principles and codes of conduct
288 the organization has in relation to taxes and payments to governments.

289 The tax strategy (or equivalent document) communicates how the organization balances tax
290 compliance with regulation and business concerns regarding taxes and payments to governments
291 with ethical, societal, and sustainability-related expectations. It is a key building block of an

292 organization's approach to managing taxes and sets out the organization's tax principles, its
293 attitude to tax planning, the degree of risk the organization is willing to accept, and its approach
294 to engagement with tax authorities. The tax strategy is usually approved by a senior executive or
295 a member of the highest governance body of the organization such as the board of directors.

296 *Guidance for Disclosure XXX-I*

297 When describing the approach to taxes and payments to governments, the reporting
298 organization is expected to contextualize the narrative description of its approach with specific
299 examples drawn from its tax practices, for example, its approach to the use of tax havens or
300 specific tax incentives. These examples can demonstrate the risk appetite of and the tax
301 practices deemed acceptable and unacceptable by the organization and its highest governance
302 body where applicable.

303 Where the organization does not have a tax strategy, it is expected to compile the information
304 based on the equivalent document that underpins the tax approach of the organization and
305 explain the reason for not having a tax strategy.

306 *Guidance for Disclosure XXX-I-c*

307 When describing the approach to regulatory compliance, the organization is expected to make
308 clear its approach to interpreting the applicable laws, for example if it seeks to comply only with
309 the letter of the law or with what it believes to be the legislative intent underpinning – or the
310 'spirit of' – the law.

311 *Guidance for Disclosure XXX-I-d*

312 When describing the link between the tax strategy and the business strategy, the organization
313 can outline if its tax planning is aligned with the substance of its economic and commercial
314 activity.

315 When describing the link between the tax strategy and the organization's sustainable
316 development strategy and broader economic needs, the organization can make reference to
317 whether it considers the broader economic or social impacts of its taxes and payments to
318 governments in the countries in which it operates, as well as how any statements the
319 organization has made about its social impact or contribution in other areas has been considered
320 in the development of its tax strategy.

321 Disclosure XXX-2 Tax governance, control, and risk management

322 Reporting requirements

Disclosure XXX-2

A description of the tax governance and control framework, including:

- a. the **governance body** or executive-level position within the organization that is accountable for compliance with tax strategy;
- b. how the stated approach to taxes and payments to governments or tax strategy is embedded within the organization;
- c. the approach to tax risks, including how risks are identified, managed, and monitored;
- d. how compliance with the tax governance and control framework is appraised;
- e. any mechanisms for reporting concerns about unethical or unlawful behavior and the organization's integrity in relation to taxes;
- f. the assurance process for disclosures relating to taxes and payments to governments, including a reference to the assurance report, statement, or opinion if one has been completed.

324

Guidance

Background for Disclosure XXX-2

327 Having robust governance, control, and risk management systems in place for taxes and
328 payments to governments can be an indication that the stated approach or tax strategy is well
329 embedded in the organization and that the organization is effectively monitoring its compliance
330 obligations. Reporting on this information reassures stakeholders that the practices of the
331 organization reflect the statements it has made in its tax strategy (or equivalent document).

Guidance for clause Disclosure XXX-2

333 When describing the tax governance and control framework, the reporting organization can
334 provide examples of effective implementation of its governance, control, and risk management
335 systems.

Guidance for clause Disclosure XXX-2-a

337 Where the **highest governance body** is accountable for compliance with the tax governance and
338 control framework, including the tax strategy, the reporting organization can specify the degree
339 to which the governance body has oversight, as well as any accountability for compliance
340 delegated to executive-level positions within the organization.

Guidance for Disclosure XXX-2-b

342 When reporting on how the stated approach to taxes and payments to governments or tax
343 strategy is embedded within the organization, the organization can describe processes, projects,
344 programs, and initiatives that support adherence with the stated approach or tax strategy.

345 These can include:

- 346 • training and guidance provided to relevant employees regarding the linkages between tax
347 strategy, business strategy, and corporate reputation;

- 348 • succession-planning for roles within the organization that are responsible for taxes and
349 payments to governments;
- 350 • participation in tax transparency initiatives or representative associations that seek to
351 develop best practice around tax disclosure and/or educate a broad group of stakeholders
352 on tax issues;
- 353 • training and guidance on likely tax risks provided to employees within the organization who
354 are authorized to commit to contracts on behalf of the organization.

355 *Guidance for Disclosure XXX-2-c*

356 Tax risks are potential, perceived, and/or near-term risks associated with the organization’s tax
357 practices that might lead to a negative effect on the tax goals or commercial goals of the
358 organization, or that might lead to unexpected or unacceptable financial or reputational damage.
359 These can be compliance or other tax risks, examples include risks such as not being compliant
360 with the relevant laws, uncertain tax positions, changes in legislation or a perception of
361 aggressive tax planning.

362 When reporting on the approach to tax risks, the organization can describe its risk appetite and
363 tolerance and include specific examples of tax practices the organization has avoided because
364 they are considered too high risk or misaligned with the organization's tax strategy (or
365 equivalent document). Risk appetite and tolerance indicate the degree of risk that the
366 organization is willing to accept in the valuation of tax positions.

367 When reporting on how tax risks are identified, managed, and monitored, the organization can
368 describe:

- 369 • the role of the highest governance body in the tax risk management process;
- 370 • how the tax risk management process is communicated and embedded across the
371 organization;
- 372 • whether there is consideration of tax risk management in the organization’s financial and/or
373 non-financial risk management process.

374 *Guidance for Disclosure XXX-2-d*

375 When reporting on how compliance with the tax governance and control framework is
376 appraised, the organization can explain how the tax governance and control framework is
377 monitored, tested, and maintained. An example could be that an internal auditor within the
378 organization is accountable for undertaking annual reviews of the compliance of the tax
379 department with the tax governance and control framework.

380 The reporting organization can also specify the degree to which the highest governance body has
381 oversight of the design, implementation, and effectiveness of the tax governance and control
382 framework.

383 *Guidance for Disclosure XXX-2-e*

384 An organization can provide mechanisms for stakeholders to report concerns about the
385 organization not adhering to ethical and lawful tax-related behavior and any activities that
386 compromise the organization’s integrity in relation to taxes. An example of such a mechanism is
387 whistleblowing.

388 *Guidance for Disclosure XXX-2-e*

389 *Disclosure XXX-2-e is related to Disclosure 102-56 of GRI 102: General Disclosures. Where the*
390 *assurance process for disclosures relating to taxes and payments to governments has been*

391 completed as part of a broader assurance process, the organization can reference the
392 information disclosed under *Disclosure 102-56*.

393 Disclosure XXX-3 Stakeholder engagement and management of concerns

394 Reporting requirements

Disclosure XXX-3

A description of the approach to stakeholder engagement and management of stakeholder concerns in relation to taxes and payments to governments, including:

- a. the approach to engagement with tax authorities;**
- b. whether taxes and payments to governments are a focus of the organization's public policy advocacy;**
- c. any processes for collecting and considering the views and concerns of external stakeholders.**

396

397 Guidance

398 *Background for Disclosure XXX-3*

399 The tax affairs of organizations are of interest to various stakeholders. The approach the
400 reporting organization takes to engaging with these stakeholders has the potential to influence
401 the level of trust they have in the organization's approach to taxes and payments to
402 governments. This might include how the organization engages with tax authorities and
403 participates in the development of tax systems, legislation and administration.

404 Effective engagement can also enable the organization to understand the evolving expectations
405 stakeholders have in relation to taxes and payments to governments, giving it insight into
406 potential future regulatory changes and enabling the organization to better manage its financial
407 and reputational risks.

408 *Guidance for Disclosure XXX-3-a*

409 Types of engagement with tax authorities can include participating in cooperative compliance
410 agreements, seeking active real-time audit, seeking clearance for all significant transactions,
411 engaging on tax risk, and seeking advance pricing agreements.

412 *Guidance for Disclosure XXX-3-b*

413 When reporting on public policy advocacy, the reporting organization can describe:

- 414 • the lobbying activities of the organization in relation to taxes and payments to governments;
- 415 • significant issues relating to taxes and payments to governments that are the focus of the
416 organization's public policy advocacy activities;
- 417 • the organization's stance on these issues, and any differences between its advocacy positions
418 and public positions stated by the organization;
- 419 • whether the organization is a member of any representative association or committee that
420 participates in public policy advocacy.

421 Disclosure XXX-3-b is related to the reporting requirements set out in GRI 415: Public Policy. If the
422 organization has identified Public Policy as a material topic, then the information disclosed under
423 Disclosure XXX-3-b should align with any information disclosed using GRI 415.

424 *Guidance for Disclosure XXX-3-c*

425 When reporting on the processes by which the organization collect and consider the views and
426 concerns of external stakeholders, the organization can describe the ways in which stakeholders
427 are able to participate in this engagement.

428

429

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430 *Topic-specific disclosures*

431 Disclosure XXX-4 Entities and activities by tax jurisdiction

432 Reporting requirements

Disclosure XXX-4

The reporting organization shall report the following information:

- a. All tax jurisdictions where the entities included in the organization’s audited financial statements, or in the financial information filed on public record, are resident for tax purposes.
- b. Entities included in the organization’s audited financial statements, or in the financial information filed on public record, that are deemed by the organization not to be resident in any tax jurisdiction.
- c. For each tax jurisdiction in which the organization has resident entities:
 - i. The number of entities;
 - ii. The names of the principal entities;
 - iii. The primary activities of the entities.

433

434 **I.3. When compiling the information specified in Disclosure XXX-4, the**
435 **organization shall report the entity (and related information) in the**
436 **jurisdiction the entity is tax resident in.**

437 **Guidance**

438 *Guidance for Disclosure XXX-4-c-iii*

439 When reporting on the primary activities of the entities in a tax jurisdiction, the reporting
440 organization can provide a generic description of the main activities of the organization in that
441 jurisdiction, such as sales, marketing, manufacturing, or distribution. It does not need to list the
442 activity/ies of each entity separately. The description can be generic to the extent that a third-
443 party is able to accurately identify the business activity.

444 If the organization is dormant in a tax jurisdiction, this can be can specified.

445 Disclosure XXX-5 Country-by-country reporting

446 Reporting requirements

Disclosure XXX-5

The reporting organization shall report the following information for the reporting period on a country-by-country basis:

- a. Revenues by:
 - i. third-parties sales;
 - ii. intra-group transactions between that tax jurisdiction and other tax jurisdictions.
- b. Profit/loss before taxes.
- c. Corporate tax paid on a cash basis.
- d. Corporate tax accrued on profit/loss.
- e. Taxes withheld on behalf of employees.
- f. Taxes collected from customers on behalf of a tax authority.
- g. Industry-related and other taxes or payments to governments.
- h. Number of employees and total employee remuneration.
- i. Tangible assets other than cash and cash equivalents.
- j. Corporate tax reconciliation.
- k. Significant tax incentives.

447

448 I.4. When compiling the information specified in Disclosure XXX-5, the
449 reporting organization shall include information for all tax jurisdictions
450 listed in Disclosure XXX-4.

451 I.5. When compiling the information specified in Disclosure XXX-5-d, the
452 reporting organization shall include the corporate tax accrued in the
453 current year and exclude deferred corporate tax or provisions for uncertain
454 tax positions.

455 I.6. When compiling the information specified in Disclosure XXX-5-j, the
456 reporting organization shall list the reconciling items and explain the
457 difference between the tax due at the statutory tax rate and the tax accrued
458 per tax jurisdiction during the reporting period excluding deferred tax.

459 **Reporting recommendations**

460 1.7. When compiling the information specified in Disclosure XXX-5, the reporting
461 organization should report:

462 1.7.1. any significant uncertain tax positions;

463 1.7.2. the balance of intra-company debt held by entities in a tax jurisdiction and the
464 average interest rate paid on that debt.

465 **Guidance**

466 *Background for Disclosure XXX-5*

467 Country-by-country reporting is the reporting of financial, economic, and tax-related data, as
468 well as other payments to governments made by an organization for each jurisdiction in which
469 the organization operates.

470 Organizations pay a range of taxes and other payments to governments, of which corporate tax
471 is only one. Corporate tax paid on a cash basis, corporate tax accrued on profits/losses, taxes
472 withheld on behalf of employees, taxes collected from customers on behalf of a tax authority,
473 and industry-related taxes or payments to governments constitute a significant proportion of
474 taxes paid by the organization.

475 Revenues, number of employees, employee remuneration, and tangible assets other than cash
476 and cash equivalents are indicators of the organization's scale of activity within a tax jurisdiction.
477 These indicators are not absolute measures when considered on their own, but when read in
478 conjunction with the other required indicators, they can inform assessments about the level of
479 taxes being paid in a jurisdiction.

480 *Guidance for Disclosure XXX-5*

481 When compiling the information specified in Disclosure XXX-5, unless otherwise stated, the
482 reporting organization is expected to use the data stated in its audited financial statements, or
483 financial information filed on public record, or to reconcile the reported information with the
484 data stated in these. Where a published number does not reconcile with the data in the audited
485 financial statements or financial information filed on public record, the organization is expected
486 to provide an explanation for this difference.

487 Except where otherwise stated, country-by-country data is to be reported on a tax jurisdiction
488 basis and not at the level of individual entities.

489 *Guidance for Disclosure XXX-5-a*

490 An organization's revenues often comprise revenues generated from transactions with third or
491 unrelated parties and revenues generated from transactions with other entities within the
492 organization or related parties.

493 Transactions between entities or related parties in different tax jurisdictions can influence the
494 tax base of the jurisdictions involved in the cross-jurisdictional transactions.

495 Disclosure XXX-5-a does not require the organization to report transactions between entities
496 or related parties within the same tax jurisdiction. These transactions do not affect the tax base
497 of the organization within that jurisdiction.

498 If an organization reports the total revenue in a tax jurisdiction, it is expected to only include
499 third-party sales arising in the tax jurisdiction and intra-group transactions between that tax
500 jurisdiction and other tax jurisdictions, and to exclude intra-group trading within the same tax
501 jurisdiction.

502 This is considered a more appropriate indicator of activity than aggregated revenues. Aggregated
503 revenues face the risk of local revenues being double-counted, which might create a misleading
504 impression among investors and other stakeholders about the organization's scale of activities in
505 a jurisdiction.

506 When reporting revenues using this disclosure, the organization is required to use the data
507 stated in its audited financial statements or in the financial information filed on public record, or
508 reconcile the reported information with the data stated in these.

509 *Guidance for Disclosure XXX-5-b*

510 Profit/loss before taxes refers to the sum of the profit/loss before taxes for all entities resident
511 in the relevant jurisdiction for tax purposes.

512 When reporting profit/loss before taxes using this disclosure, the organization is required to use
513 the data stated in its audited financial statements or in the financial information filed on public
514 record or reconcile the reported information with the data stated in these.

515 *Guidance for Disclosure XXX-5-c*

516 Corporate tax paid on a cash basis refers to the total actual amount of corporate tax paid during
517 the reporting period by all entities resident in the relevant tax jurisdiction. It includes cash taxes
518 paid by entities to the tax jurisdiction of residence and to all other tax jurisdictions (e.g.
519 withholding taxes suffered in other jurisdictions).

520 If withholding taxes are suffered in other tax jurisdictions, the amount of withholding tax paid
521 (by the other jurisdiction) shall be disclosed separately.

522 *Guidance for Disclosure XXX-5-d*

523 When reporting corporate tax accrued on profits/losses using this disclosure, the organization is
524 required to use the current and deferred tax as specified in its audited financial statements or in
525 the financial information filed on public record.

526 *Guidance for Disclosure XXX-5-e*

527 Taxes withheld on behalf of employees refer to taxes withheld from employee pay and paid by
528 employers to the tax authorities on behalf of employees. These can include income taxes, payroll
529 taxes, and social security contributions.

530 *Guidance for Disclosure XXX-5-f*

531 Taxes collected from customers refer to the taxes and duties charged on and collected from
532 consumers on sales of certain goods and services. These are paid by the organization to the tax
533 authorities on behalf of consumers.

534 *Guidance for Disclosure XXX-5-g*

535 The reporting organization is required to identify and explain any significant taxes or payments
536 to governments relating to business activities, including:

- 537 • industry taxes (e.g., energy tax, airline tax);
- 538 • property taxes (e.g., land tax);
- 539 • product taxes (e.g., customs duties, alcohol and tobacco duties);
- 540 • taxes and duties levied on the supply, use, or consumption of goods and services that are
541 considered to be harmful to the environment (e.g., vehicle excise duties).

542

543 *Guidance for Disclosure XXX-5-h*

544 Employee numbers can be reported using Full-time Equivalent (FTE) calculations.

545 In addition to reporting the number of employees within a tax jurisdiction, the organization can
546 also report the number of workers (excluding employees) within the tax jurisdiction if this helps
547 to explain the activities in the jurisdiction.

548 Where an organization is unable to report exact figures, it can report the number of employees
549 to the nearest ten or, in the case where the number of employees is greater than 1000, to the
550 nearest 100.

551 A significant part of an organization's contribution to the societies in which it operates are the
552 salaries and wages it pays to its employees and their associated tax contribution.

553 Total employee remuneration represents the basis for calculating the taxes withheld on behalf of
554 employees and is also an indication of the scale of the activity of the reporting organization in a
555 tax jurisdiction.

556 The total employee remuneration in a tax jurisdiction can be reflective of the business substance
557 of the entities within that jurisdiction, as it is likely to be aligned with the value provided to the
558 broader organization by those entities.

559 *Guidance for Disclosure XXX-5-i*

560 Tangible assets refer to the sum of the net book values of the tangible assets of all the entities
561 resident in a jurisdiction for tax purposes. In the context of this disclosure, tangible assets do
562 not include cash or cash equivalents, intangibles, or financial assets. The basis of valuation for
563 tangible assets is expected to be consistent with the organization's audited financial statements
564 or with the financial information filed on public record.

565 *Guidance for Disclosure XXX-5-j*

566 Corporate tax reconciliation is an explanation of the relationship between the corporate tax
567 paid and the profit/loss before tax, reconciling the difference between the tax due at the
568 statutory tax rate and that paid during the reporting period.

569 When reporting corporate tax reconciliation using this disclosure, the organization is expected
570 to specify the reconciling items that explain the difference between the tax due at the statutory
571 tax rate and the tax accrued per tax jurisdiction during the reporting period excluding deferred
572 tax.

573 Both the numerical value and explanation is to be provided. The list of reconciling items, along
574 with the accompanying explanation, has to be sufficient to enable a third-party to form a
575 reasonably informed assessment.

576 The listed reconciling items are required to explain at least 95% of the reconciliation. Positive
577 and negative items cannot be offset in the reconciliation.

578 *Guidance for Disclosure XXX-5-k*

579 When reporting significant tax incentives using this disclosure, the organization can also report
580 the expiration date, investment requirements, and likely long-term sustainability of each
581 incentive.

582 *Guidance for clause 1.7.l*

583 When reporting on significant uncertain tax positions using this disclosure, the organization can
584 report the value and description of uncertain tax positions that are not agreed with the relevant
585 tax authorities at the year-end date (excluding those of the current year), including the nature of

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the disagreement and the reasons for any change in position that occurred during the year, where relevant.

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588 Annex I - Definitions

589 **entity**

590 any separate business unit of the organization that is included within the organization's audited
591 consolidated financial statements

592 **principal entities**

593 the entities that undertake 90% of the turnover of the organization arising within the tax
594 jurisdiction, whether made to domestic or international customers and whether intragroup or
595 third-party

596 **tax jurisdiction**

597 a State or non-State jurisdiction that has fiscal autonomy

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